



## BOARD OF TRUSTEES

June 16, 2020

6:30 p.m.

Leeper Center

3800 Wilson Ave, Wellington, CO 80549

## AGENDA

### A. ITEMS

1. Larimer County Sheriff's Office: Use of Force Policy
  - Guest Speaker: Sheriff Justin Smith & Sgt. Michael Rairdon
2. Utility Rate Follow-up Discussion
3. Tract F Update
4. Quarterly Review: Interim Town Administrator

The Town of Wellington will make reasonable accommodations for access to Town services, programs, and activities and special communication arrangements. Individuals needing special accommodation may request assistance by contacting at Town Hall or at 970-568-3380 ext. 110 at least 24 hours in advance.



# TOWN OF WELLINGTON

Water Rate Update

# Overview



Historical Rates



Water Costs



Neighboring Communities



Operations



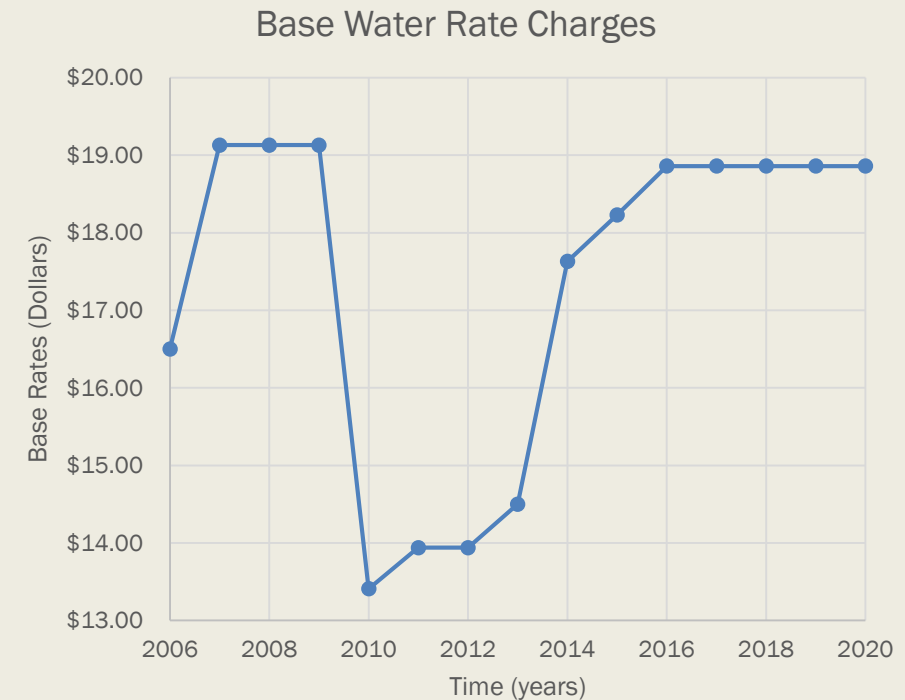
Fund Balance Policy



Recommended Rate

# Historical Base Rates

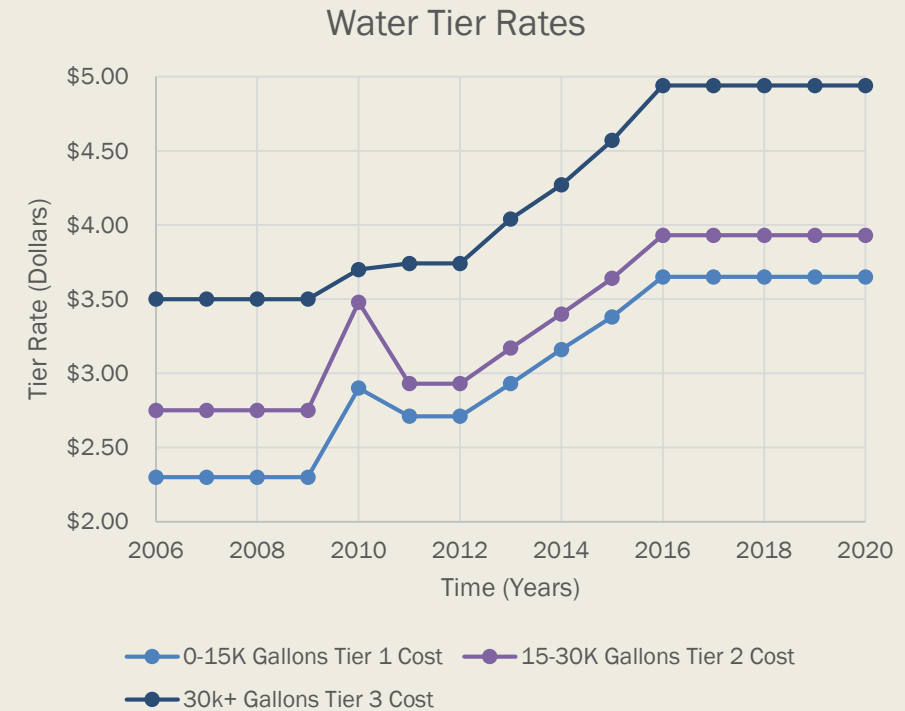
- Per 2006 Ordinance – Town has not raised water rates since 1992.
  - Increased in 2006 from \$16.50 to \$19.13.
- Per 2010 Ordinance – Town's base rates have been the same since 2006.
  - Decrease in 2010 from \$19.13 to \$13.41.
- Rate Changes from 2010 to present
  - 2010 - \$13.41
  - 2011 - \$13.94
  - 2012 - \$13.94
  - 2013 - \$14.50
  - 2014 - \$17.63
  - 2015 - \$18.23
  - 2016 to present - \$18.86



# Historical Tier Rates

- Per 2006 Ordinance – Town has not raised water rates since 1992.
  - Maintained tier 1 rate of \$2.30.
  - Decreased tier 2 rate of \$3.30 to \$2.75.
  - Decreased tier 3 rate of \$4.30 to \$3.50.
- Per 2010 Ordinance – Town’s base rates have been the same since 2006.
  - Increased tier 1 rate from \$2.30 to \$2.90.
  - Increased tier 2 rate from \$2.75 to \$3.48.
  - Increased tier 3 rate from \$3.50 to \$3.70.
- Rate Changes from 2010 to present.

|                   | Tier 1 | Tier 2 | Tier 3 |
|-------------------|--------|--------|--------|
| – 2010            | \$2.90 | \$3.48 | \$3.70 |
| – 2011            | \$2.71 | \$2.93 | \$3.74 |
| – 2012            | \$2.71 | \$2.93 | \$3.74 |
| – 2013            | \$2.93 | \$3.17 | \$4.04 |
| – 2014            | \$3.16 | \$3.38 | \$4.27 |
| – 2015            | \$3.38 | \$3.64 | \$4.57 |
| – 2016 to present | \$3.65 | \$3.93 | \$4.94 |



# Neighboring Communities

| Community    | Base Rate | Tier 1         | Tier 2             | Tier 3          |
|--------------|-----------|----------------|--------------------|-----------------|
| Timnath*     | \$13.73   | \$3.83         | N/A                | N/A             |
| Loveland     | \$15.77   | \$3.22         | N/A                | N/A             |
| Severance    | \$17.00   | \$3.96**       | \$11.88**          | N/A             |
| Fort Collins | \$17.94   | \$2.779 (0-7k) | \$3.193 (7k-13k)   | \$3.673 (13k+)  |
| Wellington   | \$18.86   | \$3.65 (0-15k) | \$3.93 (15k-30k)   | \$4.94 (30k+)   |
| Windsor      | N/A       | \$4.78 (0-16k) | \$7.14 (16k-22.5k) | \$10.63(22.5k+) |
| Ault         | N/A       | \$33.95 (0-3k) | \$4.12 (4k-8k)     | \$4.60 (9k+)    |
| Eaton        | N/A       | \$36.90 (0-4k) | \$6.00 (4k+)       | N/A             |

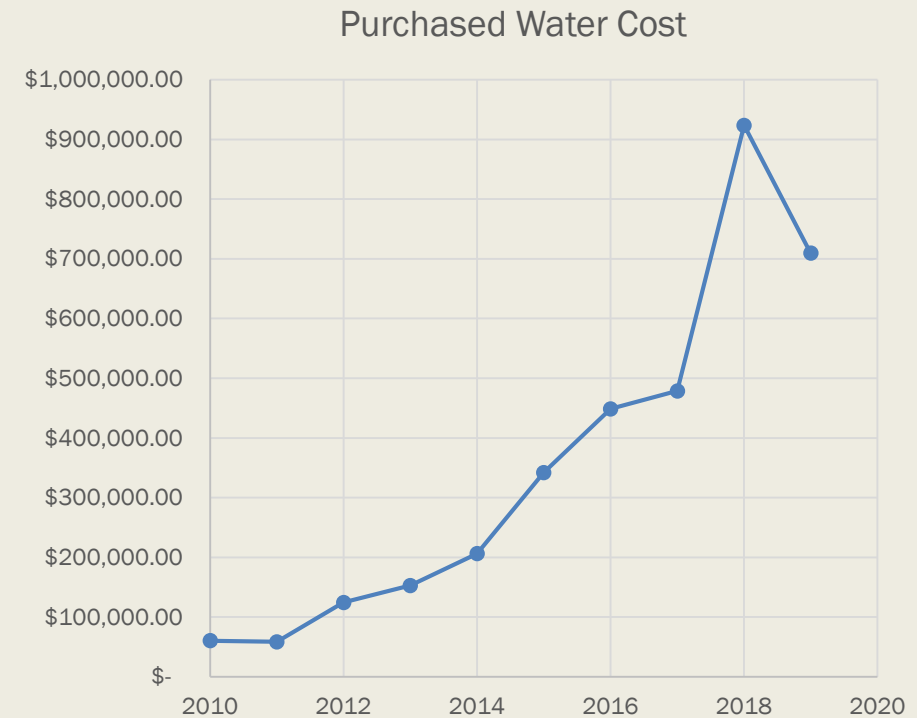
\*ELCO Water District

\*\*per 1,000 gallon up to annual allotment

# Water Cost

- Since 2011 water costs have increased exponentially

|        | Cost      | % increase |
|--------|-----------|------------|
| - 2011 | \$58,472  |            |
| - 2012 | \$124,398 | 113%       |
| - 2013 | \$152,842 | 23%        |
| - 2014 | \$206,093 | 35%        |
| - 2015 | \$341,995 | 66%        |
| - 2016 | \$448,762 | 31%        |
| - 2017 | \$478,762 | 7%         |
| - 2018 | \$923,556 | 93%        |
| - 2019 | \$709,318 | (23%)      |



# Water Fund Operations

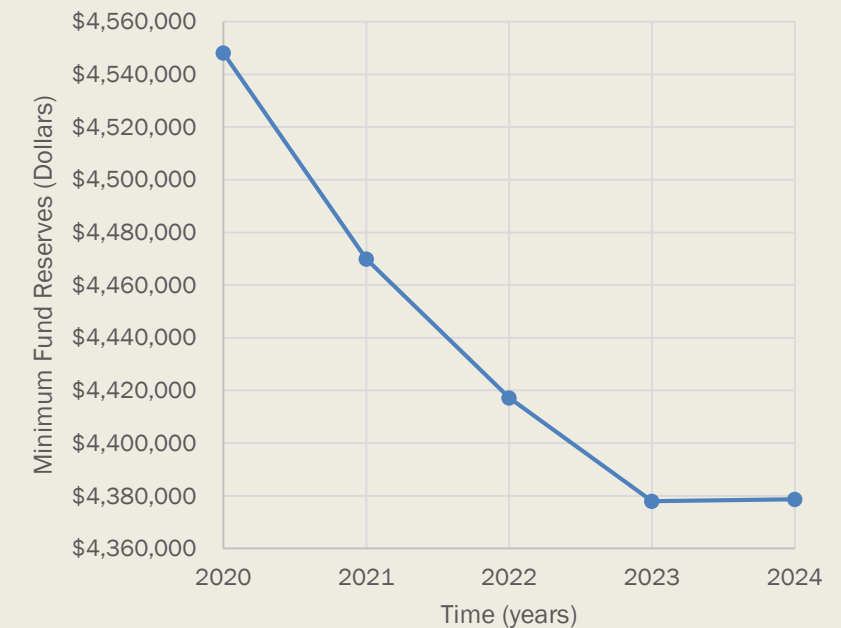
- Since 2013 the Water Fund has repeatedly operated at a loss.
  - 2013 (\$186,946)
  - 2014 (\$370,825)
  - 2015 (\$250,071)
  - 2016 (\$413,884)
  - 2017 (\$765,847)
  - 2018 (\$1,008,582)
  - 2019 (\$884,352)
- Fund has relied on fund reserves and ongoing tap fees to operate.

# Enterprise Fund Reserve Balance Policy

- Minimum unassigned fund balance
  - *Commitment of two subsequent years of debt service.*
  - *Commitment of subsequent year's CIP project costs.*
  - *25% of revenue.*
- Fund Balance in Conformity with GASB 54
  - *If the unassigned fund balance at fiscal year-end falls below the goal, the Town shall develop a restoration plan to achieve and maintain the minimum fund balance.*

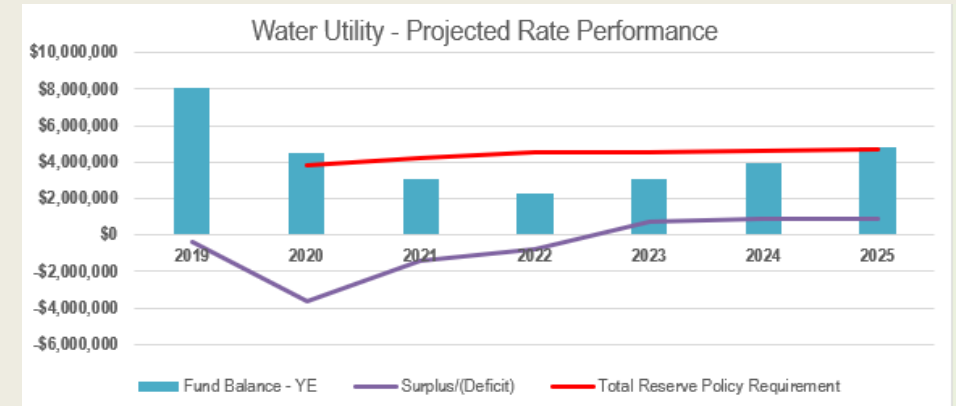
|      | <i>Debt Service</i> | <i>CIP</i> | <i>Revenue</i> | <i>Total</i> |
|------|---------------------|------------|----------------|--------------|
| 2020 | \$3,209,880         | \$426,000  | \$912,191      | \$4,548,071  |
| 2021 | \$3,136,419         | \$320,100  | \$1,013,360    | \$4,469,879  |
| 2022 | \$3,041,494         | \$304,448  | \$1,071,192    | \$4,417,175  |
| 2023 | \$2,955,518         | \$292,820  | \$1,129,622    | \$4,377,961  |
| 2024 | \$2,925,017         | \$275,000  | \$1,178,639    | \$4,378,657  |

Water Fund - Reserve Policy



# Recommended Water Rate

| Water Rates (\$/unit)     |          |           |          |          |         |          |          |          |          |
|---------------------------|----------|-----------|----------|----------|---------|----------|----------|----------|----------|
|                           | Tier     | Tier Size | 2019     | 2020     | 2021    | 2022     | 2023     | 2024     | 2025     |
| Fixed Charge Increase (%) |          |           | reset    |          |         | 25.0%    | 15.0%    | 0.0%     | 0.0%     |
| Monthly Fixed Charge      |          |           | \$ 18.86 | \$ 18.86 | \$45.00 | \$ 56.25 | \$ 64.69 | \$ 64.69 | \$ 64.69 |
| Volumetric Increase (%)   |          |           | 0.0%     | 0.0%     | 25.0%   | 25.0%    | 5.0%     | 0.0%     | 0.0%     |
| Tier                      | Included | 0         | n/a      | \$0.00   | \$0.00  | \$0.00   | \$0.00   | \$0.00   | \$0.00   |
|                           | 1        | 15        | \$3.65   | \$3.65   | \$4.56  | \$5.70   | \$5.99   | \$5.99   | \$5.99   |
|                           | 2        | 15        | \$3.93   | \$3.93   | \$5.70  | \$7.13   | \$6.29   | \$5.99   | \$5.99   |
|                           | 3        | >30       | \$4.94   | \$4.94   | \$7.72  | \$9.65   | \$8.51   | \$8.10   | \$8.10   |



|                                  | FY2019           | FY2020           | FY2021           | FY2022           | FY2023           | FY2024           | FY2025           |
|----------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Projected Revenues               | 2,579,074        | 2,712,084        | 4,651,592        | 6,022,914        | 6,940,448        | 7,163,483        | 7,386,563        |
| Projected Operating Expenditures | 2,678,364        | 3,850,007        | 4,068,639        | 4,316,389        | 4,503,835        | 4,698,446        | 4,900,493        |
| <b>Operating Loss/Gain</b>       | (99,290)         | (1,137,923)      | 582,953          | 1,706,525        | 2,436,613        | 2,465,037        | 2,486,070        |
| Debt Service                     | 298,750          | 1,623,879        | 1,621,453        | 1,588,427        | 1,547,992        | 1,464,694        | 1,462,016        |
| CIP Projects                     |                  | 863,102          | 387,242          | 873,837          | 131,024          | 118,346          | 142,449          |
| <b>Total Cost</b>                | (398,040)        | (3,624,904)      | (1,425,742)      | (755,739)        | 757,597          | 881,997          | 881,605          |
|                                  |                  |                  |                  |                  |                  |                  |                  |
| <b>Ending Fund Balance</b>       | <b>8,088,061</b> | <b>4,463,157</b> | <b>3,037,415</b> | <b>2,281,676</b> | <b>3,039,273</b> | <b>3,921,270</b> | <b>4,802,875</b> |



## Board of Trustees Meeting

**Date:** June 16, 2020  
**Submitted By:** Kelly Houghteling, Interim Town Administrator  
**Subject:** Quarterly Review: Interim Town Administrator

### EXECUTIVE SUMMARY

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Per the Interim Town Administrator's contract, quarterly reviews will be conducted by the Board of Trustees. Quarterly reviews allow the Board to address performance issues quickly, work out a plan to help the employee improve, and check in on a more regular basis to ensure that performance is, in fact, improving. Quarterly reviews also give the Board more opportunities to address and reinforce good behaviors and practices.

### BACKGROUND / DISCUSSION

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With the help of Human Resources, the following areas are items for the Board to consider while conducting the evaluation.

Quarterly Evaluation:

1.) Leadership

Goal setting/Planning

Flexibility

Decision Making

Problem-Solving

Intelligence and Knowledge

2.) Management

Managing Conflict

Fiscal Management

Pandemic Management

Staffing Management

3.) Personal

Oral/Written Communication

Professionalism

Self-Management

Honesty/Integrity

4.) Relationships

Board of Trustees

Staff

Community

### STAFF RECOMMENDATION

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For Board of Trustees discussion.

## ATTACHMENTS

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None